(1) <u>CORPORATE PLAN</u>	
(2) KEY DELIVERY PROJECTS	(3) <u>KEY STRATEGIES</u>
E.g., Godley Green, Family Hubs, Hawthorns School, Ashton Mayoral Development Zone.	E.g., Inclusive Growth, Early Help, Environment & Climate, Housing, Older People, Community Safety.
(4) CORPORATE PLAN – ORGANISATIONAL HEALTH SCORECARD	
Service measures linked to key delivery projects (2), external assurance frameworks and local priorities.	
(5) <u>BUSINESS PLANS</u>	(6) <u>THEMATIC STRATEGIES</u>
Strategic (2) and operational (8)	
(7) <u>SERVICE SCORECARDS</u>	
 a) Children & Families (incl. education); b) Adults & Older People; c) Place – Community (incl. poverty); d) Place – Operations (incl. environment); e) Place – Growth (incl. housing, employment, skills, investment, strategic transport); f) Population Health (linked to JSNA) g) Corporate (incl. finance, governance, exchequer, workforce, IT) 	
(8) <u>SERVICE PLANS</u>	
(incl. service risks to feed into directorate and corporate risk register)	
(9) MY PERFORMANCE (staff appraisal and development)	
Underpinned by evidence & learning from:	
(10) INSIGHT & INTELLIGENCE	
Needs Assessments – JSNA & thematic needs assessments - e.g., DA, Poverty, CYP, Older People, and pharmacy. Thematic / bespoke analysis and tools – e.g., Census, Strategic Tools, poverty monitor, DA dashboard. Voice – e.g., PEN, Big Conversation, complaints, LISTENing, experts by experience (e.g., MVP, CiCC, Autism).	
(11) CHALLENGE & BENCHMARKING	
Inspection and oversight – Best Value duty, Oflog, Ofsted, CQC etc. Peer Review – LGA, ADCS, ADAS etc.	

External learning – LGSCO, GM, CIPFA, CSE, APSE etc.

Assurance – Risk Management, Internal and External Audit, Audit Panel, Overview and Scrutiny Panels.